

**Battlement Mesa Service Association**  
**2017 Final Budget**

**Operating Fund**

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016 / 10</b>	<b>2016</b>	<b>2017</b>
<b>Operating Revenues</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Year End Projection</b>	<b>Budget</b>
Common Assessment	\$ 271,367	\$ 285,164	\$ 282,430	\$ 279,575	\$ 286,920	\$ 292,460
Developer Common Assessment	\$ 345,424	\$ 358,974	\$ 359,450	\$ 360,079	\$ 365,160	\$ 372,220
Tamarisk Village Front Lawn Assessment	\$ 38,463	\$ 39,235	\$ 39,000	\$ 38,777	\$ 39,000	\$ 39,000
Fines / Attorney Fees	\$ 80,321	\$ 27,652	\$ 24,000	\$ 30,967	\$ 32,000	\$ 28,000
Late Fees	\$ 9,970	\$ 9,556	\$ 10,000	\$ 7,831	\$ 9,400	\$ 10,000
Trash Assessment	\$ 147,924	\$ 148,829	\$ 148,200	\$ 149,142	\$ 148,000	\$ 148,000
Comcast Franchise Fee	\$ 9,594	\$ 10,611	\$ 11,000	\$ 6,780	\$ 10,000	\$ 10,000
Interest	\$ 22	\$ 18	\$ 20	\$ 16	\$ 20	\$ 20
Miscellaneous Revenues	\$ 11,193	\$ 32,322	\$ 1,000	\$ 5,620	\$ 10,000	\$ 1,000
<b>Total Operating Revenues</b>	<b>\$ 914,278</b>	<b>\$ 912,361</b>	<b>\$ 875,100</b>	<b>\$ 878,787</b>	<b>\$ 900,500</b>	<b>\$ 900,700</b>
<b>Operating Expenditures</b>						
Audit & Tax Preparation	\$ 11,000	\$ 11,200	\$ 11,000	\$ 11,500	\$ 11,500	\$ 11,600
Management & Accounting	\$ 84,000	\$ 86,500	\$ 89,500	\$ 74,600	\$ 89,500	\$ 93,500
Management. & Accounting /Tam. Village	\$ 6,000	\$ 6,500	\$ 6,500	\$ 5,400	\$ 6,500	\$ 6,500
Covenant Enforcement	\$ 16,800	\$ 18,200	\$ 16,800	\$ 12,600	\$ 16,800	\$ 17,500
Website	\$ 5,575	\$ 6,986	\$ 5,400	\$ 4,505	\$ 6,500	\$ 5,400
Newsletter	\$ 6,050	\$ 6,535	\$ 6,600	\$ 4,950	\$ 6,600	\$ 6,600
Community Relations	\$ 6,962	\$ 7,150	\$ 7,000	\$ 6,437	\$ 7,200	\$ 7,500
Commons Area Insurance	\$ 10,774	\$ 11,797	\$ 12,000	\$ 1,056	\$ 12,000	\$ 12,200
Directors & Officers Insurance	\$ 2,221	\$ 1,501	\$ 2,400	\$ 0	\$ 2,200	\$ 2,200
Legal Services	\$ 26,855	\$ 25,621	\$ 28,000	\$ 21,753	\$ 27,000	\$ 27,500
Membership Fees	\$ 1,230	\$ 1,220	\$ 1,300	\$ 1,470	\$ 1,500	\$ 1,300
Bank/Credit Card Fees	\$ 12,063	\$ 14,893	\$ 14,000	\$ 7,090	\$ 14,000	\$ 15,000
Meeting Expenses	\$ 3,635	\$ 2,789	\$ 3,600	\$ 1,844	\$ 3,000	\$ 3,000
Committee Expenses	\$ 155	\$ 0	\$ 400	\$ 0	\$ 100	\$ 200
Copy/Postage/Office Supplies	\$ 7,941	\$ 8,750	\$ 9,500	\$ 7,195	\$ 9,400	\$ 9,200
Storage Lease	\$ 780	\$ 780	\$ 800	\$ 520	\$ 600	\$ 0
Architectural Inspections	\$ 0	\$ 805	\$ 0	\$ 120	\$ 200	\$ 0

	2014	2015	2016	2016 / 10	2016	2017
Operating Expenditures	Actual	Actual	Budget	Actual	Year End Projection	Budget
Flags (Golf Course)	\$ 1,331	\$ 425	\$ 1,500	\$ 1,131	\$ 1,400	\$ 1,500
Telephone	\$ 944	\$ 975	\$ 1,100	\$ 852	\$ 1,000	\$ 1,100
Income Taxes	\$ 500	\$ 1,477	\$ 2,000	\$ 1,300	\$ 1,600	\$ 1,600
Bad Debts – Write Off	\$ 27,365	\$ 39,559	\$ 4,000	\$ 972	\$ 5,000	\$ 4,000
Miscellaneous Expenses	\$ 0	\$ 2,861	\$ 100	\$ 0	\$ 100	\$ 100
<b>Administrative Total</b>	<b>\$ 232,181</b>	<b>\$ 256,524</b>	<b>\$ 223,500</b>	<b>\$ 165,295</b>	<b>\$ 223,800</b>	<b>\$ 227,500</b>
Landscape Maintenance	\$ 185,656	\$ 190,550	\$ 188,000	\$ 136,107	\$ 190,000	\$ 190,000
Landscape Maintenance / Tam. Village	\$ 4,489	\$ 4,489	\$ 5,000	\$ 3,206	\$ 4,600	\$ 4,600
Foreclosure Property Maintenance	\$ 1,083	\$ 405	\$ 500	\$ 195	\$ 600	\$ 500
Right-of-Way/Open Space Maintenance	\$ 21,685	\$ 23,884	\$ 20,000	\$ 18,690	\$ 23,000	\$ 23,000
Tree Trimming/Maintenance	\$ 8,550	\$ 5,655	\$ 6,500	\$ 5,800	\$ 7,800	\$ 6,500
Weed Management	\$ 15,000	\$ 15,450	\$ 15,000	\$ 15,469	\$ 15,500	\$ 15,500
Sprinkler System Maintenance	\$ 10,553	\$ 11,081	\$ 11,000	\$ 3,904	\$ 11,000	\$ 11,000
Tamarisk Village Sprinkler Maintenance	\$ 4,873	\$ 5,178	\$ 4,500	\$ 2,450	\$ 4,500	\$ 5,000
Bench Maintenance	\$ 137	\$ 0	\$ 1,000	\$ 4,420	\$ 4,500	\$ 1,000
Fence Maintenance	\$ 6,062	\$ 9,170	\$ 6,500	\$ 10,837	\$ 11,200	\$ 6,500
Waterfall Maintenance	\$ 12,964	\$ 12,190	\$ 11,500	\$ 6,726	\$ 9,000	\$ 11,000
Irrigation Water	\$ 99,054	\$ 112,293	\$ 105,000	\$ 117,272	\$ 120,000	\$ 110,000
Tamarisk Village Irrigation Water	\$ 17,819	\$ 15,194	\$ 20,000	\$ 17,032	\$ 18,000	\$ 20,000
<b>Landscape Maintenance Total</b>	<b>\$ 387,905</b>	<b>\$ 405,539</b>	<b>\$ 394,500</b>	<b>\$ 342,108</b>	<b>\$ 419,700</b>	<b>\$ 404,600</b>
Street Light Maintenance	\$ 21,277	\$ 14,816	\$ 12,000	\$ 15,681	\$ 17,000	\$ 14,000
Street Light – Utility Locates	\$ 0	\$ 9,080	\$ 8,500	\$ 9,874	\$ 11,000	\$ 10,000
Street Light Electricity	\$ 42,328	\$ 25,126	\$ 30,000	\$ 21,215	\$ 26,000	\$ 28,000
Street Sign Maintenance	\$ 6,304	\$ 4,772	\$ 5,000	\$ 1,732	\$ 2,400	\$ 5,000
Street Sweeping	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Street Litter Pickup	\$ 12,480	\$ 12,505	\$ 12,500	\$ 10,400	\$ 12,500	\$ 12,500
Trails – Litter Pickup	\$ 3,304	\$ 4,069	\$ 3,500	\$ 2,575	\$ 3,500	\$ 3,500
Trails – Snow Removal	\$ 4,400	\$ 6,950	\$ 5,000	\$ 1,900	\$ 5,000	\$ 5,000
Trails – Maintenance/Repairs	\$ 10	\$ 300	\$ 5,000	\$ 1,327	\$ 6,300	\$ 5,000
<b>Street/Trail Maintenance Total</b>	<b>\$ 105,103</b>	<b>\$ 92,618</b>	<b>\$ 96,500</b>	<b>\$ 79,704</b>	<b>\$ 98,700</b>	<b>\$ 98,000</b>

	2014 Actual	2015 Actual	2016 Budget	2016 / 10 Actual	2016 Year End Projection	2017 Budget
<b>Operating Expenditures</b>						
Trash Services	\$ 141,480	\$ 141,480	\$ 143,000	\$ 117,900	\$ 142,000	\$ 143,000
Trash Dumpster	\$ 2,391	\$ 3,022	\$ 2,600	\$ 2,215	\$ 2,900	\$ 2,600
Recycle Dumpster	\$ 13,250	\$ 13,250	\$ 15,000	\$ 10,750	\$ 13,500	\$ 25,000
Total Trash Services	\$ 157,121	\$ 157,752	\$ 160,600	\$ 130,865	\$ 158,400	\$ 170,600
<b>Total Operating Expenditures</b>	<b>\$ 882,310</b>	<b>\$ 912,433</b>	<b>\$ 875,100</b>	<b>\$ 717,972</b>	<b>\$ 900,500</b>	<b>\$ 900,700</b>

<b>Operating Balance</b>	<b>\$ 31,968</b>	<b>[\$ 72]</b>	<b>\$ 0</b>	<b>\$ 160,995</b>	<b>\$ 0</b>	<b>\$ 0</b>
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### Reserve Fund

	2014 Actual	2015 Actual	2016 Budget	2016 / 10 Actual	2016 Year End Projection	2017 Budget
<b>Reserve Revenues</b>						
Community Reserve Assessments	\$ 43,780	\$ 32,140	\$ 34,810	\$ 26,106	\$ 30,320	\$ 24,780
Developer Reserve Assessments	\$ 55,730	\$ 42,180	\$ 44,310	\$ 33,231	\$ 38,600	\$ 31,540
Book to Market Adjustment-EJ	\$ 367	<b>[\$ 472]</b>	\$ 0	\$ 671	\$ 0	\$ 0
Interest on Reserves	\$ 2,314	\$ 2,530	\$ 2,000	\$ 3,213	\$ 3,800	\$ 2,500
Grant Revenues	\$ 0	\$ 0	\$ 0	\$ 4,117	\$ 9,000	\$ 0
<b>Reserve Revenues Total</b>	<b>\$ 102,191</b>	<b>\$ 76,378</b>	<b>\$ 81,820</b>	<b>\$ 67,338</b>	<b>\$ 81,720</b>	<b>\$ 58,820</b>

### Reserve Expenditures

Capital Replacement (LED Lights)	\$ 108,911	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Replacement (Trails)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Replacement / Fences	\$ 0	\$ 22,500	\$ 30,000	\$ 0	\$ 10,000	\$ 58,000
Capital Repair (Waterfall)	\$ 0	\$ 0	\$ 0	\$ 13,231	\$ 13,500	\$ 0
Capital Improvements (Turkey Trail Park)	\$ 3,390	\$ 9,535	\$ 175,000	\$ 14,284	\$ 15,000	\$ 160,000
Capital Common Area Improvements	\$ 12,135	\$ 8,711	\$ 20,000	\$ 0	\$ 0	\$ 0
Capital Trail Improvements	\$ 0	\$ 26,455	\$ 0	\$ 0	\$ 5,000	\$ 0
Capital Median Improvements	\$ 19,627	\$ 23,388	\$ 30,000	\$ 21,796	\$ 35,000	\$ 60,000
Miscellaneous Expenses	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total Reserve Expenses</b>	<b>\$ 144,063</b>	<b>\$ 90,589</b>	<b>\$ 255,000</b>	<b>\$ 49,311</b>	<b>\$ 78,500</b>	<b>\$ 278,000</b>
<b>Reserve Balance</b>	<b>[\$ 41,872]</b>	<b>[\$ 14,211]</b>	<b>[\$ 173,880]</b>	<b>\$ 18,027</b>	<b>\$ 3,220</b>	<b>[\$ 219,180]</b>

<b>Year End Reserve Fund Balance</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016 / Oct.</b>	<b>Year End Proj.</b>	<b>2017</b>
	<b>\$ 828,747</b>	<b>\$ 755,942</b>	<b>\$ 691,380</b>	<b>\$ 797,572</b>	<b>\$ 800,790</b>	<b>\$ 581,630</b>